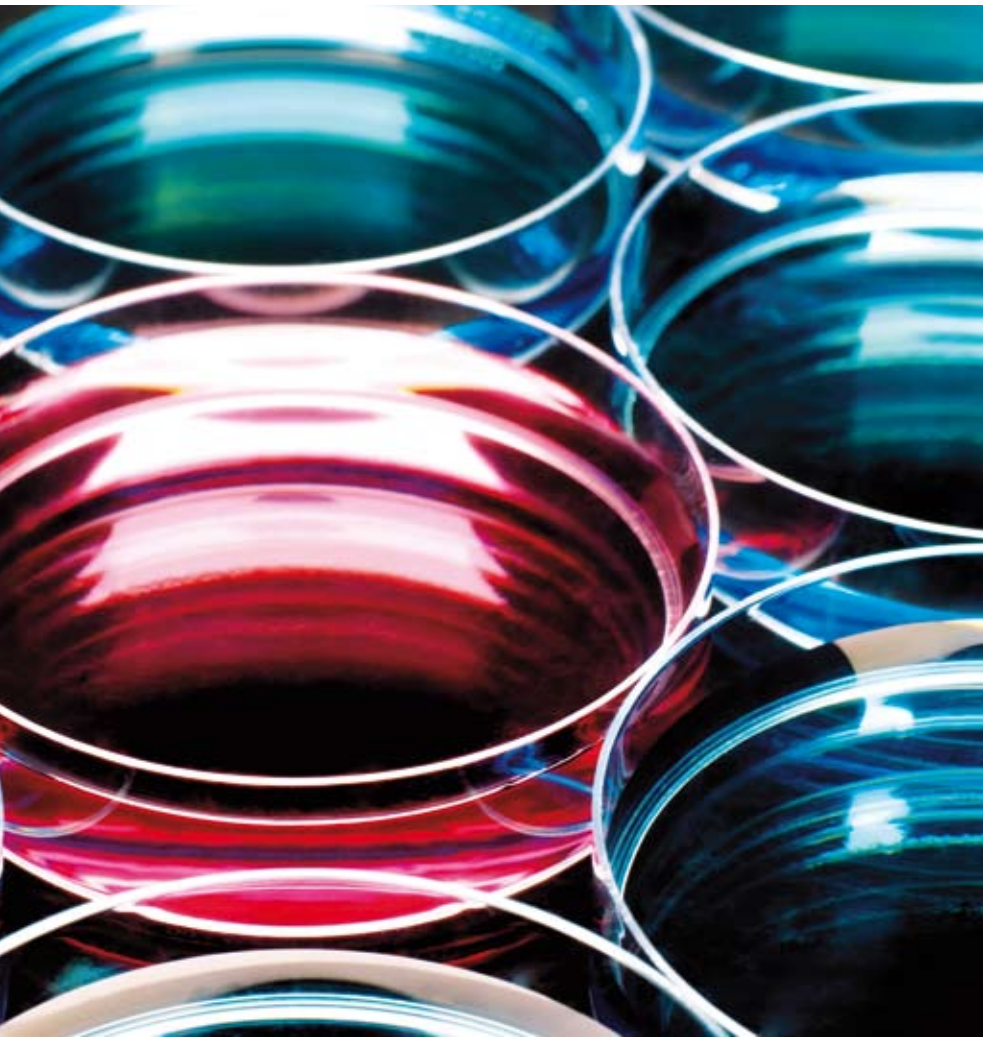
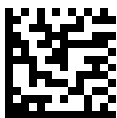


Profile

ARKEMA IN 2010



flashcode

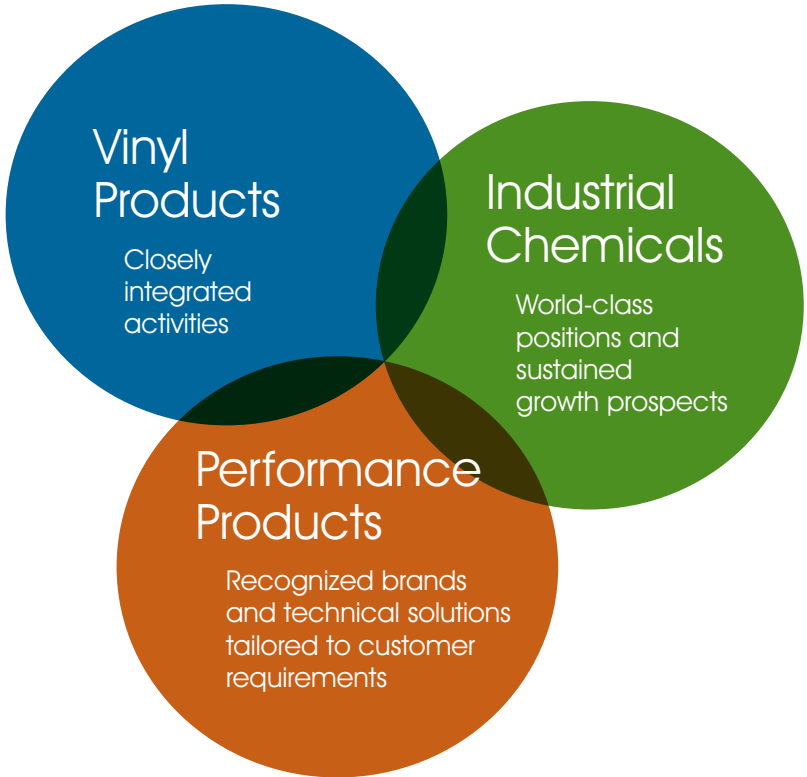


web

 **ARKEMA**
The world is our inspiration

3 **BUSINESS** segments

14 BUSINESS UNITS



- **VINYL PRODUCTS** Chlorine/Caustic Soda, PVC, Vinyl Compounds, Pipes and Profiles (Alphacan)
- **INDUSTRIAL CHEMICALS** Acrylics, Emulsion Systems, Specialty Acrylic Polymers (Coatex), PMMA (Altuglas International), Thiochemicals, Fluorochemicals, Hydrogen Peroxide
- **PERFORMANCE PRODUCTS** Technical Polymers, Chemical Specialties (CECA), Functional Additives

Our CUSTOMERS



Chemical industry**,
construction

15-20%*



Coatings and adhesives,
electronics, automotive,
packaging, general industry

5-10%*



Energy, paper, environment,
health, hygiene & beauty, animal
nutrition and agrochemicals,
sports & leisure, infrastructure
and signage

< 5%*

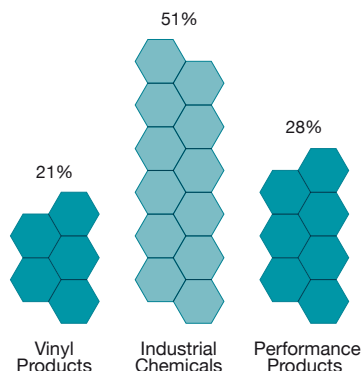
* % of sales each.

** Including sales to chemical distributors.

2009 **KEY** figures

Sales

by business segment*



FRANCE'S LEADING CHEMICAL PRODUCER, WITH GLOBAL REACH

4,444

Sales (€ millions)

310

EBITDA (€ millions)

13,800

Employees

80

Production plants:

46 in Europe

24 in North America

10 in Asia

7

R&D centers:

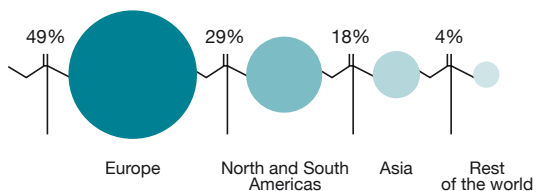
4 in France

2 in the United State

1 in Japan

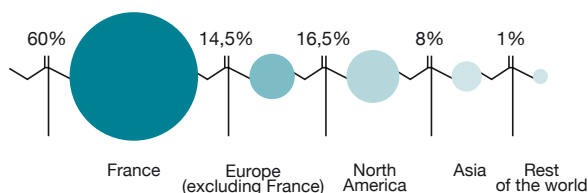
Sales

by region*



Workforce

by region*



≈ 3%

of sales allocated to R&D

* Including certain acrylic assets from Dow Chemical purchased in January 2010.

TRENDS

ULTRA-HIGH-PERFORMANCE MATERIALS

For cutting-edge technologies that require performance far beyond what's possible with conventional materials:

- polymers and copolymers for photovoltaic solar-energy applications;
- transparent polyamides and high-temperature polyamides;
- nanostructured materials;
- polyether ketone ketone (PEKK);
- self-healing rubber.



ECO-TECHNOLOGIES AT THE SERVICE OF SUSTAINABLE DEVELOPMENT

To meet the energy and environmental challenges of the decades to come:

- increase the share of renewable raw materials and conserve fossil resources;
- contribute to saving energy and developing new energies;
- develop new low-GWP* refrigerant gases;
- optimize drinking water treatment.



* Global warming potential.



OUR RESEARCHERS INVENTED REVOLUTIONARY CHEMISTRY THAT ENABLES MATERIAL TO REPAIR ITSELF.

To prolong the life of everyday products, Arkema developed Reverlink™, an innovative technology based on the supra-molecular chemistry that produces self-healing materials.

Arkema, a global chemical company and France's leading chemicals producer.

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